# Cyngor Abertawe Swansea Council

#### **City and County of Swansea**

#### **Notice of Meeting**

You are invited to attend a Meeting of the

# Economy & Infrastructure Corporate Delivery Committee

At: Multi-Location Meeting - Gloucester Room, Guildhall / MS Teams

On: Thursday, 26 January 2023

Time: 2.00 pm

Chair: Councillor Philip Downing

Membership:

Councillors: C R Doyle, W G Lewis, P Lloyd, N L Matthews, P M Matthews, S J Rice,

W G Thomas and T M White

Watch Online: <a href="http://bit.ly/3W4tdKj">http://bit.ly/3W4tdKj</a>

#### Agenda

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- 1 Apologies for Absence.
- 2 Disclosures of Personal & Prejudicial Interests.

www.swansea.gov.uk/disclosuresofinterests

3 Minutes: 1 - 2

To approve & sign the Minutes of the previous meeting(s) as a correct record.

- 4 The Local Economic Development Plan. 3 12
- 5 Work Plan 13

Next Meeting: Thursday, 23 February 2023 at 2.00 pm

**Huw Evans** 

Huw Eons

Head of Democratic Services Thursday, 19 January 2023

Contact: Democratic Services - (01792) 636923

### Agenda Item 3



#### **City and County of Swansea**

# Minutes of the Economy & Infrastructure Corporate Delivery Committee

Multi-Location Meeting - Gloucester Room, Guildhall / MS
Teams

Thursday, 22 December 2022 at 2.00 pm

**Present**: Councillor P Downing (Chair) Presided

Councillor(s) Councillor(s)

C R Doyle W G Lewis P Lloyd

P M Matthews T M White

Officer(s)

Gareth Borsden Democratic Services Officer

Scott Dummett Lead Lawyer

Gail Evans Principal Regeneration Manager

Paul Relf Economic Development & External Funding Manager

Mark Wade Interim Director of Place

#### **Apologies for Absence**

Councillor(s): N L Matthews, S J Rice and W G Thomas

#### 21 Disclosures of Personal and Prejudicial Interest.

In accordance with the Code of Conduct adopted by the City and County of Swansea, no interests were declared.

#### 22 Minutes.

**Resolved** that the Minutes of the Economy and Infrastructure Corporate Development Committee held on 27 October 2022 be approved and signed as a correct record.

#### 23 Update on the Tawe Riverside Corridor Strategy.

Gail Evans and Paul Relf presented a detailed report which updated the committee on the Tawe Riverside Corridor Strategy.

The background to the development of the draft strategy was referred to in the report. The draft document had been developed and drafted but not formally adopted due to the pandemic. Information, updates and progress on the following areas/schemes were outlined and detailed during the presentation:

### Minutes of the Economy & Infrastructure Corporate Delivery Committee (22.12.2022) Cont'd

- St Thomas Waterfront Site included in the Shaping Swansea Initiative and under the remit of Urban Splash;
- Hafod Morfa Copper Works Site (HWCW) including the Skyline proposals and HWCW River Pontoon development;
- Restoration & Activation of Heritage Assets including Penderyn Whiskey
  Distillery and Visitor Centre which should be open in the spring, Laboratory
  Building, Musgrave and Vivian Engine Houses, Bascule Bridge Restoration;
- Morfa Road Regeneration Area including construction of the new link road, and mixed housing and commercial developments;
- White Rock and Eastside Riverside Green Corridor;
- Next Steps and Way Forward Ongoing Masterplan, Landore Park & Ride Review, Future Action Plan and potential schemes and proposals which would be dependent on funding being secured.

Members of the committee asked numerous questions and made comments regarding the information and ongoing schemes highlighted in the report and presentation to which the Officers and Director responded accordingly.

The Chair indicated that a follow up report and further discussion would be needed to bring together and update the previous strategy, with potential Member and public consultation to be undertaken before it could be approved and referred to the Cabinet Member.

**Resolved** that the update be noted and a further report be brought back to Committee next year.

#### 24 Work Plan.

The Chair presented 'for information' the Economy and Infrastructure Corporate Delivery Committee Work Plan for 2022-2023 and detailed the items to be discussed at the forthcoming meetings of the committee in the new year.

The meeting ended at 2.35 pm

Chair

### Agenda Item 4



#### **Report of the Interim Director of Place**

## Economy and Infrastructure Corporate Development Committee – 26 January 2023

#### **Local Economic Delivery Plan**

**Purpose:** To outline the process for producing a new Local

Economic Delivery Plan for Swansea that will complement the existing Regional Economic

Delivery Plan.

**Policy Framework:** South West Wales Regional Economic Delivery

Plan

**Consultation:** Access to Services, Finance, Legal.

**Recommendation(s):** It is recommended that the Committee:

1) Note the process for producing a new Local Economic Delivery Plan as set out in paragraph 4 of this report.

2) To receive a further report in May 2023 outlining the draft strategic framework for local economic regeneration.

Report Author: Clare James

Finance Officer: Ben Smith

**Legal Officer:** Debbie Smith

Access to Services Officer: Rhian Millar

#### 1. Introduction

1.1 In January 2022 the South West Wales Regional Economic Delivery Plan (REDP), covering Carmarthenshire, Neath Port Talbot, Pembrokeshire and Swansea, was adopted as the Council's overarching economic regeneration policy. To build on this work and guide the implementation of

the REDP in a local context, a complementary Local Economic Delivery Plan is now required to set out the economic regeneration priorities and actions for Swansea.

#### 2. Strategic Context

- 2.1 The Regional Economic Delivery Plan (REDP) provides the strategic framework for the preparation of the Local Economic Delivery Plan. It was developed in the context of a range of plans and strategies at the local, Welsh and UK level, in particular the Well-being of Future Generations Act, the commitment to decarbonisation and achievement of net zero by 2050, the opportunities and challenges presented by technological and demographic change, and the UK's exit from the European Union.
- 2.2 The REDP was developed after detailed consultation with stakeholders in Swansea and the region. To help plan for the future, it sets out three 'Ambitions' which set out the nature of the South West Wales economy that we want to work towards. These are:
  - Resilient and sustainable
  - Enterprising and ambitious
  - Balanced and inclusive
- 2.3 The ambitions are supported by three complementary Missions, which will guide activity over the next ten years:
  - Mission 1 Establishing South West Wales as a UK leader in renewable energy and the development of a net zero economy: Taking forward the region's major energy related projects and driving the benefits through the region (via industrial decarbonisation, supply chain opportunities, university-linked innovation, etc.).
  - Mission 2 Building a strong, resilient and embedded business base: Understanding and growing the business stock, supporting widespread social and commercial entrepreneurship, creating stronger supply chain and innovation networks, making public sector support sustainable; driving forward technology adoption and diffusion.
  - Mission 3 Growing and sustaining the 'experience' offer: Linking environmental quality, quality of life and community character to create a region that retains and attracts talent and investment, and to promote this consistently and powerfully to the outside world
- 2.4 Alongside the REDP, the Swansea Economic Recovery Action Plan will inform the preparation of the Local Economic Delivery Plan. The Economic Recovery Action Plan was prepared in collaboration with the Regeneration Swansea partnership to support the recovery of the local economy from the covid-19 pandemic. It was approved by Cabinet in March 2021, and focuses on the key aims of:
  - Raising Confidence driving footfall in city and district centres to support local businesses

- Supporting Businesses business support, small scale financial assistance, access to premises and local supplier development to support start up and existing businesses
- Championing Local Food to increase accessibility to and promotion of local food, and raise the profile of Swansea as a food destination
- Supporting Tourism improving market intelligence, destination marketing, online marketing and business engagement and partnership working
- Developing Skills & Employability extending and adapting employability provision including paid work placements and support for self employment/ entrepreneurship
- A Sustainable Economic Recovery new Regional Economic Delivery Plan, regeneration of the city centre and district centres, supporting move to net zero carbon by 2050, building capability and promoting investment in green infrastructure

#### 3. Economic Context

- 3.1 The evidence base for developing the Local Economic Delivery Plan can be drawn from the extensive economic analysis undertaken for the preparation of the REDP and the 2022 Assessment of Local Wellbeing in Swansea (which informed the Local Wellbeing Plan).
- 3.2 These identify that the longer term economic challenges faced by Swansea are:
  - The need for Post-Covid support and recovery.
  - Growing the business base the relative size of the business base (508 businesses per 10,000 population) is below Wales (539) and UK (718) averages. Swansea has a healthy level of business formations and one and five year survival rates for enterprises have improved in line with Wales and UK, but the increasing costs of goods and services, particularly energy costs, and rising interest rates are creating very challenging trading conditions for local businesses.
  - 98.2% of businesses in Swansea are either micro or small scale. The scale-up potential of these businesses is vital to the economic growth of the County as a whole. These businesses are the driver of employment growth and higher value, higher paid jobs.
  - Addressing the ongoing productivity gap with rest of UK Swansea's productivity (GVA per hour worked) stood at 85.9% of the UK average in 2020.
  - Increasing wage rates Over the year to April 2021, annual median full time earnings in Swansea rose by 5.2%, greater than Wales

- (+1.2%) and UK (-0.6%). Annual median full time wage rates in Swansea stood at 91.6% of the UK average in April 2021.
- Ongoing issue of unemployment and inactivity and ensuring a supply of genuine pathways and opportunities. Economic activity and employment rates in Swansea are lower than Wales averages and further below equivalent UK rates.
- Skills Gaps work needs to continue to upskill people to take advantage of opportunities in new and emerging industries, and to address the gaps in sectors such as care, hospitality and construction.
- The Household Income Gap In 2019 Gross Disposable Household Income in Swansea was 75.9% of the UK average.
- Reducing deprivation across the county In the 2019 Welsh Index of Multiple Deprivation (WIMD), Swansea had an above average proportion of its Lower Super Output Areas (LSOAs) featuring in the most deprived 10% in Wales, with 17 (11.5%) of its 148 LSOAs in the 191 (10%) most deprived. There is need to create sustainable well paid employment to help address this.
- Swansea's Local Development Plan identifies a lack of available, high
  quality office space to meet inward investment and economic growth
  needs, combined with an oversupply of sub-standard office space at
  central and out of town locations. There is a viability gap for
  commercial property development so public sector investment is
  needed before commercial developers are willing to invest.
- Responding to changing consumer and workers habits by developing new uses for city centre, district and local centres. Including adapting to new ways of working including transport methods and connectivity and positive impact on places.
- Climate change and nature emergencies, the need for rapid adaptation and the achievement of the Council's Net Zero ambitions
- Responding to the digital revolution and connected future with new models of working.
- 3.3 The Local Economic Delivery Plan will address these economic challenges and reflect the REDP in the local context. It will aim to make the local economy more resilient, adaptable and create an economy which provides opportunities for all its citizens and businesses.

#### 4. Preparation of the Local Economic Delivery Plan

4.1 Building on the overarching policy framework in the REDP and the extensive economic analysis undertaken during the preparation of the REDP and Assessment of Local Wellbeing, the Economic Development & External Funding team will work with partners on the Regeneration Swansea Partnership to produce a Local Economic Delivery Plan.

- 4.2 The LEDP will set out the strategic framework for economic regeneration locally and outline the key actions that will deliver against the aims and objectives. It will include the following:
  - Executive Summary
  - Strategic context
  - Economic context
  - Strategic Framework setting out the aims and objectives
  - Action plan for delivering against the aims and objectives
- 4.3 The indicative timescales for completing this work are as follows:

Activity	Date
Design and consultation on local	February – March 2023
aims and objectives with	
Regeneration Swansea	
Draft strategic framework produced	April 2023
Preparation of action plan with	May - June 2023
Regeneration Swansea	,
Draft LEDP	July - August 2023
Final version LEDP	September 2023

4.4 It is proposed that the draft strategic framework and draft LEDP are brought to future meetings of the Corporate Development Committee for review.

#### 5. Integrated Assessment Implications

- 5.1 The Council is subject to the Equality Act (Public Sector Equality Duty and the socio-economic duty), the Well-being of Future Generations (Wales) Act 2015 and the Welsh Language (Wales) Measure, and must in the exercise of their functions, have due regard to the need to:
  - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Acts.
  - Advance equality of opportunity between people who share a protected characteristic and those who do not.
  - Foster good relations between people who share a protected characteristic and those who do not.
  - Deliver better outcomes for those people who experience socioeconomic disadvantage
  - Consider opportunities for people to use the Welsh language
  - Treat the Welsh language no less favourably than English.

- Ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs.
- 5.1.1 The Well-being of Future Generations (Wales) Act 2015 mandates that public bodies in Wales must carry out sustainable development. Sustainable development means the process of improving the economic, social, environmental and cultural well-being of Wales by taking action, in accordance with the sustainable development principle, aimed at achieving the 'well-being goals'.
- 5.1.2 Our Integrated Impact Assessment (IIA) process ensures we have paid due regard to the above. It also takes into account other key issues and priorities, such as poverty and social exclusion, community cohesion, carers, the United Nations Convention on the Rights of the Child (UNCRC) and Welsh language.
- 5.2 An Integrated Impact Assessment (IIA) screening has been completed and is attached at Appendix A.
- 5.3 The Local Economic Delivery Plan will complement the existing Regional Economic Delivery Plan and aim to create an economy that is resilient and sustainable; enterprising and ambitious; and balance and inclusive. It is expected that it will have a positive impact on people and communities in Swansea by improving economic performance and creating sustainable employment opportunities. In line with the Equality Act 2010 and Public Sector Equality Duty, due regard will be given to the impact on protected groups in the development of the LEDP. A full IIA will be undertaken on the Plan during its development.

#### 6. Financial Implications

6.1 There are no immediate and direct implications arising from this report. Any actions stemming from the Local Economic Delivery plan will need to identify the nature, timing and design of any programmes or projects and the resulting costs and funding prior to any investment decisions being made.

#### 7. Legal Implications

7.1 There are no specific legal implications at this stage.

#### **Background Papers:**

Regional Economic Delivery Plan
Swansea Economic Recovery Plan

#### **Appendices:**

Appendix A: Integrated Impact Assessment Screening Form

Please ensure that you refer to the Screening Form Guidance while completing this form.

Which service area and directorate are you from?	Which	service	area and	l directorate	are v	vou from
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Service Area: Planning & City Regeneration

Directorate: Place

Q1 (a) What are	you screening	for relevance?
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	New and revised policies, practices or procedures
Ħ	Service review, re-organisation or service changes/reductions, which affect the wider community, service
	users and/or staff
	Efficiency or saving proposals
	Setting budget allocations for new financial year and strategic financial planning
	New project proposals affecting staff, communities or accessibility to the built environment, e.g., new
	construction work or adaptations to existing buildings, moving to on-line services, changing location
	Large Scale Public Events
	Local implementation of National Strategy/Plans/Legislation
	Strategic directive and intent, including those developed at Regional Partnership Boards and Public Services
	Board, which impact on a public bodies functions
$\boxtimes$	Medium to long term plans (for example, corporate plans, development plans, service delivery and
	improvement plans)
	Setting objectives (for example, well-being objectives, equality objectives, Welsh language strategy)
	Major procurement and commissioning decisions
	Decisions that affect the ability (including external partners) to offer Welsh language opportunities and
	services

#### (b) Please name and fully <u>describe</u> initiative here:

Preparation of a Local Economic Delivery Plan (LEDP) to complement the existing Regional Economic Delivery Plan (REDP). It will guide the implementation of the REDP in a local context and set out the Swansea-specific economic regeneration priorities and actions.

The South West Wales Regional Economic Delivery Plan is the strategic framework for economic regeneration at the regional and local level. It was adopted as Council policy in January 2022. The REDP was produced by the four local authorities in South West Wales in partnership with the Welsh Government. It sets out how we will build on our distinctive strengths and opportunities over the next ten years to develop a more prosperous and resilient South West Wales economy.

Preparation of the REDP included a thorough analysis of the evidence base on the region's economy, labour market and infrastructure to determine its strengths, weaknesses, opportunities and threats. Extensive consultation was undertaken with stakeholders across the region. Development of the plan also included consideration of national, regional and local policy context including the Wellbeing of Future Generations Act, decarbonisation and the achievement of net zero by 2050, technological and demographic change and Brexit.

Q2	What is the potential impact on the following: the impacts below could be positive
	(+) or negative (-)

Н	ligh Impact	Medium Impact	Low Impact	Needs further investigation
	+ -	+ -	+ -	
Children/young people (0-18)		$\square$		
Older people (50+)	HH	MH	HH	H
Any other age group	日日			H
Future Generations (yet to be born	"		MH	H
Disability	"	HH	Ħ Ħ	H
•	HH		H H	H
Race (including refugees)		片片		H
Asylum seekers	HH	HH		$\vdash$
Gypsies & travellers	$\sqcup \sqcup$	닏닏		$\sqcup$
Religion or (non-)belief	$\sqcup \sqcup$		$\square$	
Sex	$\sqcup \sqcup$		$\sqsubseteq$	
Sexual Orientation			$\boxtimes \sqcup$	
Gender reassignment			$\boxtimes \square$	
Welsh Language			$\boxtimes \Box$	
Poverty/social exclusion		$\overline{\boxtimes}\overline{\sqcap}$		
Carers (inc. young carers)	一一一		$\square$ $\sqcap$	П
Community cohesion	一一二		ĦĦ	Ħ
Marriage & civil partnership	ΗH	HH	ЖH	H
Pregnancy and maternity	HH	HH	ĦH	H

Q3 What involvement has taken place/will you undertake e.g. engagement/consultation/co-productive approaches?

Please provide details below – either of your activities or your reasons for not undertaking involvement

The REDP provides the strategic framework for the preparation of the Local Economic Delivery Plan. The evidence base for developing the Local Economic Delivery Plan will be drawn from the analysis and consultation undertaken for the preparation of the REDP and also the 2022 Assessment of Local Wellbeing in Swansea (which informed the Local Wellbeing Plan) and included widespread local consultation.

The REDP was prepared by the four local authorities in South West Wales in partnership with Welsh Government. In preparing the REDP, consultation took place with over 50 stakeholders from business, local authorities and Welsh Government, Universities, Further Education Colleges, leaders within the region's Enterprise Zones and local business partnerships, and the third sector.

Consultation during the preparation of the REDP included one-to-one consultations throughout the process; discussions at county-level economic partnership boards including Regeneration Swansea, the Regional Learning and Skills Partnership, and the Economic Strategy Group of the Swansea Bay City Deal; and a stakeholder consultation workshop which took place in June 2021.

The Local Economic Delivery Plan will be produced in collaboration with Regeneration Swansea - which encompasses a broad range of economic regeneration partners from the public, private and third sector in Swansea.

Q4

Have you considered the Well-being of Future Generations Act (Wales) 2015 in the

	development of thi	s initiative:	
a)	together?		
	Yes ⊠	No 🗌	
b)	Does the initiative cons Yes ⊠	sider maximising contribution No	to each of the seven national well-being goals?
c)	Does the initiative appl Yes ⊠	y each of the five ways of wo No	rking?
d)	Does the initiative mee generations to meet the Yes ⊠	-	hout compromising the ability of future
Q5			(Consider the following impacts – equality, , financial, political, media, public
	High risk	Medium risk	Low risk
Q6	Will this initiative h	ave an impact (however	minor) on any other Council service?
	⊠ Yes □ N	o If yes, please pro	vide details below
	EDP will sit alongside ies undertaken by the		trategic direction for economic regeneration
decis (You r propo- organ wheth	considering all the ions affecting simila may need to discuss this sal will affect certain grossation is making. For expense,	impacts identified withing ar groups/ service users with your Service Head or pups/ communities more advicemble, financial impact/pov	cosal on people and/or communities in the screening and any other key made by the organisation?  Cabinet Member to consider more widely if this versely because of other decisions the verty, withdrawal of multiple services and abled people, older people, single parents (who
Plan a and b comm emplo due re	and aim to create an ealance and inclusive. nunities in Swansea boyment opportunities.	economy that is resilient a It is expected that it will h y improving economic per In line with the Equality A the impact on protected g	he existing Regional Economic Delivery nd sustainable; enterprising and ambitious; ave a positive impact on people and formance and creating sustainable ct 2010 and Public Sector Equality Duty, roups in the development of the LEDP. The

#### **Outcome of Screening**

#### Q8 Please describe the outcome of your screening below:

#### Summary of impacts identified and mitigation needed (Q2)

The impacts of the LEDP are expected to be positive and are low to medium in nature.

#### Summary of involvement (Q3)

The LEDP will draw on the consultation and evidence bases produced for the REDP and the 2022 Local Assessment of Wellbeing in Swansea, and will be prepared in collaboration with Regeneration Swansea partnership.

#### WFG considerations (Q4)

The Wellbeing of Future Generations Act was considered throughout the preparation of the REDP and this will be reflected in the LEDP. Annex B of the REDP sets out its contribution to the wellbeing goals.

#### Any risks identified (Q5)

The preparation of the LEDP is expected to be low risk. In delivering the actions that flow from the Plan, any risks will be considered at a project level in the normal way.

#### Cumulative impact (Q7)

The Local Economic Delivery Plan will complement the existing Regional Economic Delivery Plan and aim to create an economy that is resilient and sustainable; enterprising and ambitious; and balance and inclusive. It is expected that it will have a positive impact on people and communities in Swansea by improving economic performance and creating sustainable employment opportunities. In line with the Equality Act 2010 and Public Sector Equality Duty, due regard will be given to the impact on protected groups in the development of the LEDP. A full IIA will be undertaken on the plan during its development.

(NB: This summary paragraph should be used in the relevant section of corporate report)

	Full IIA to be completed
□ th	Do not complete IIA – please ensure you have provided the relevant information above to support its outcome

NB: Please email this completed form to the Access to Services Team for agreement before obtaining approval from your Head of Service. Head of Service approval is only required via email.

Screening completed by:
Name: Clare James
Job title: Economic Development Manager
Date: 20.12.22
Approval by Head of Service:
Name: Phil Holmes
Name: Phil Holmes Position: Head of Planning and City Regeneration

Please return the completed form to accesstoservices@swansea.gov.uk

# Agenda Item 5



#### **Report of the Chair**

#### **Economy & Infrastructure Corporate Delivery Committee – 26 January 2023**

#### Work Plan 2022-2023

Date of meeting	Agenda items and Format
23 June 2022	Work Plan Discussion.
28 July 2022	Work Programme 2022-2023.
22 September 2022	Meeting Cancelled.
27 October 2022	Resident's Rewards App (SL).
24 November 2022	Meeting Cancelled.
22 December 2022	Introduction to Tawe Riverside Corridor Strategy     (GE)
26 January 2023	Local Economic Delivery Plan.
23 February 2023	<ul> <li>Update – Swansea Resident's Rewards App (SL) includes representatives from BID.</li> <li>Tawe Riverside &amp; Levelling Up.(GE &amp; PR).</li> </ul>
23 March 2023	•
27 April 2023	•
To be scheduled	Introduction to Swansea Bay Strategy (GB).